



Systems Qualities Ontology, Tradespace and Affordability

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By

Prof. Barry Boehm, USC 11th Annual SERC Sponsor Research Review November 19, 2019 FHI 360 CONFERENCE CENTER 1825 Connecticut Avenue NW, 8th Floor Washington, DC 20009

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Project Origins

- -Support of DoD Engineered Resilient Systems Initiative
- -Need for and development of Systems Quality Ontology
- Project Teammate Contributions
 - **—AFIT/NPS**
 - -GaTech
 - -MIT
 - -Penn State
 - -Wayne State
 - –USC/UVa/NPS



System Quality Ontology Origins

- Engineered Resilient Systems a US DoD priority area in 2012
- Most DoD activity focused on physical systems
 - -Field testing, supercomputer modeling, improved vehicle design and experimentation
- SERC tasked to address resilience, tradespace with other SQs for cyber-physical-human systems
 - Vehicles: Robustness, Maneuverability, Speed, Range, Capacity, Usability,
 Modifiability, Reliability, Availability, Affordability
 - -C3I: also Interoperability, Understanding, Agility, Relevance, Speed
- Resilience found to have numerous definitions
 - -Wikipedia 2012 proliferation of definitions
 - -Weak standards: ISO/IEC 25010: Systems and Software Quality



- Wikipedia 2012 Resilience variants: Climate, Ecology, Energy Development, Engineering and Construction, Network, Organizational, Psychological, Soil
- Ecology and Society Organization Resilience variants: Original-ecological, Extended-ecological, Walker et al. list, Folke et al. list; Systemic-heuristic, Operational, Sociological, Ecological-economic, Social-ecological system, Metaphoric, Sustainabilty-related
- Variants in resilience outcomes
 - —Returning to original state; Restoring or improving original state; Maintaining same relationships among state variables; Maintaining desired services; Maintaining an acceptable level of service; Retaining essentially the same function, structure, and feedbacks; Absorbing disturbances; Coping with disturbances; Self-organizing; Learning and adaptation; Creating lasting value
 - -Source of serious cross-discipline collaboration problems



• Oversimplified one-size-fits all definitions

- —Reliability: the degree to which a system, product, or component performs specified functions under specified conditions for a specified period of time
- —OK if specifications are precise, but increasingly "specified conditions" are informal, sunny-day user stories.
 - Satisfying just these will pass "ISO/IEC Reliability," even if the system fails on rainy-day user stories
 - Surprisingly for a quality standard, it will pass "ISO/IEC Reliability," even if system fails on satisfying quality requirements
 - Resilience not mentioned
- —Need to reflect that different stakeholders rely on different capabilities (functions, performance, flexibility, etc.) at different times and in different environments
- -Weak understanding of inter-SQ relationships, e.g. Security

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• Single-agent key distribution; single data copy

- -Reliability: single points of failure
- Elaborate multilayer defense

-Performance: 50% overhead; real-time deadline problems

• Elaborate authentication

-Usability: delays, delegation problems; GUI complexity

• Everything at highest level

-Modifiability: overly complex changes, recertification



Example of Current Practice

- "The system shall have a Mean Time Between Failures of 10,000 hours"
- What is a "failure?"
 - -10,000 hours on liveness
 - -But several dropped or garbled messages per hour?
- What is the operational context?
 - -Base operations? Field operations? Conflict operations?
- Most management practices focused on functions
 - —Requirements, design reviews; traceability matrices; work breakdown structures; data item descriptions; earned value management
- What are the effects of or on other SQs?
 - -Cost, schedule, performance, maintainability?



- —Nature of an ontology; choice of IDEF5 structure
- -Stakeholder value-based, means-ends hierarchy
- -Key role of Maintainability
- -Means of clarifying types of Resilience



• An ontology for a collection of elements is a definition of what it means to be a member of the collection

- For "system qualities," this means that an SQ identifies an aspect of "how well" the system performs
 - —The ontology also identifies the sources of variability in the value of "how well" the system performs
 - -Functional requirements specify "what;" NFRs specify "how well"
- After investigating several ontology frameworks, the IDEF5 framework appeared to best address the nature and sources of variability of system SQs
 - -Good fit so far



Current SERC SQs Ontology

Modified version of IDEF5 ontology framework

- -Classes, Subclasses, and Individuals
- -Referents, States, Processes, and Relations
- Top classes cover stakeholder value propositions
 - -Mission Effectiveness, Life Cycle Efficiency, Dependability, Changeability

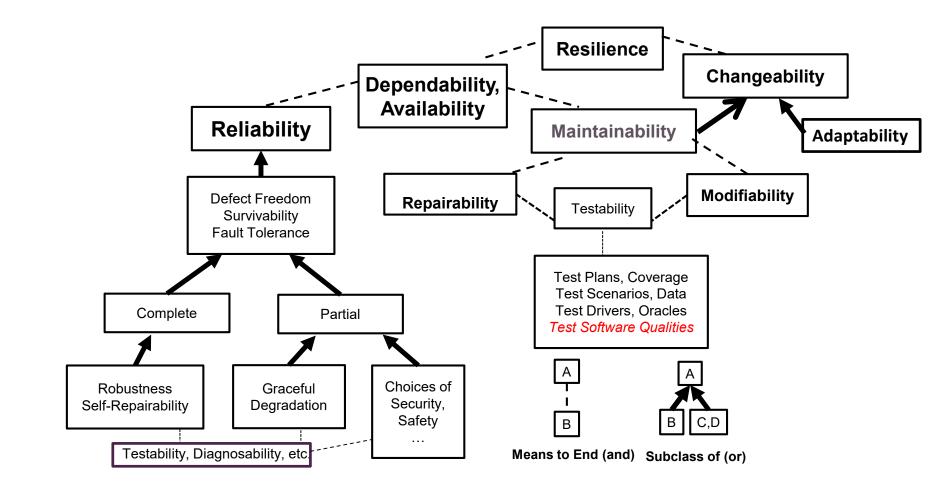
Subclasses identify means for achieving higher-class ends

- -Means-ends one-to-many for top classes
- -Ideally mutually exclusive and exhaustive, but some exceptions
- -Many-to-many for lower-level subclasses
- Referents, States, Processes, Relations cover SQ variation
 - Referents: Stakeholder-SQ value-variation (gas mileage vs. size, safety)
 - States: Internal (miles driven); External (off-road, bad weather)
 - Processes: Internal (cost vs. quality); External (haulage, wild driver)
 - Relations: Impact of other SQs (cost vs. weight vs. safety)



- Mission operators and managers want improved Mission Effectiveness
 - Involves Physical Capability, Cyber Capability, Human Usability, Speed, Accuracy, Impact, Endurability, Maneuverability, Scalability, Versatility, Interoperability
- Mission investors and system owners want Life Cycle Efficiency
 - Involves Cost, Duration, Personnel, Scarce Quantities (capacity, weight, energy, ...);
 Manufacturability, Maintainability
- All want system Dependability: cost-effective defect-freedom, availability, and safety and security for the communities that they serve
 - Involves Reliability, Availablilty, Maintainability, Survivability, Safety, Security, Robustness
- In an increasingly dynamic world, all want system Changeability: to be rapidly and cost-effectively changeable
 - Involves Maintainability (Modifiability, Repairability), Adaptability





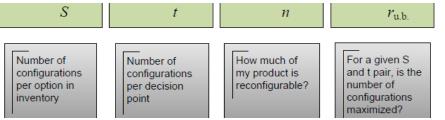


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Design of Vehicle Families

-Associated reuse cost/schedule savings models



Control of swarms of autonomous vehicles; associated flight test at USAF facility

Associated cost tradespace models

- Monterey Phoenix was used to model software system and user behaviors
- The methodology extracts an unadjusted function point (UFP) count from Monterey Phoenix's executable architecture models for use in software cost estimation
- The COCOMO II model is used to input the UFP count to determine cost estimates
- Allows the assessment of architecture design decisions and their cost impacts



Georgia Tech Contributions

- The Georgia Tech Research Institute (GTRI) began with an existing US Marine Corps design and cost model: the Framework for Assessing Cost and Technology (FACT). They extended the model into a toolset including SysML, the NASA MDAO Framework, Open-source web frameworks, and the MIT Epoch-Era analysis framework, along with collaborating with USC in developing a SysML-based extension of the COSYSMO SysE cost model.
 - Identify, develop, and integrate a design space environment and integrated workflow
 - Investigate how to operationalize formalisms to measureable and executable constructs
 - ... to support Pre-Milestone A Tradespace Analysis

Tradespace & **Affordability Analysis** Foundations

Methods, Processes, & Tools (MPTs) Piloting and Refinement

Next-Generation System Cost-Schedule **Estimation Models**

To support investigation and comparison of new methods and constructs for design exploration SOLOTH

To create flexible, rationally quided analyses in a way that allows the customer to quantify and visualize the impact of various requirements.



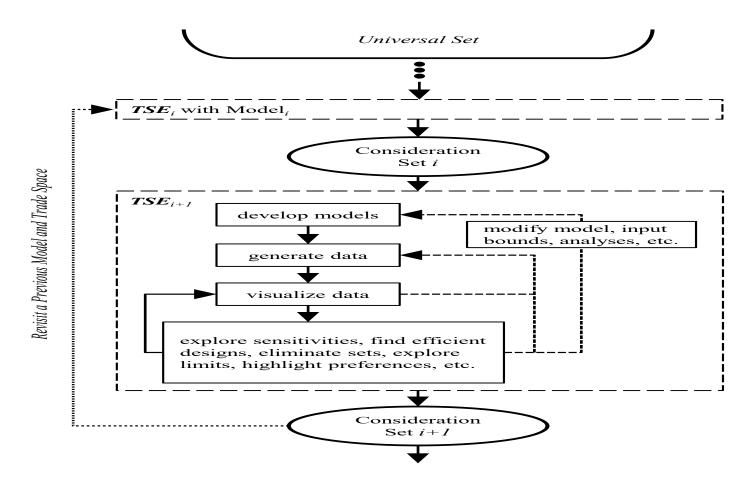
MIT Contributions

- Extended Ross-Rhodes Changeability Semantic Framework
- Integrated with extended MIT Epoch-Era Analysis Framework
 - -Applied to several USAF systems analyses
- Compared with USC ontology framework

		Impetus		Outcome						Agent	Impetus		Outcome	
Perturbation	Agent	Nature	Aspect	Effect	Aspect				Perturbation		Nature	Aspect	Effect	Aspect
disturbance	internal	incease	form	same	form				none	none	decrease	form	decrease	form
defect	external	decrease	scope	not-same	scope				disturbance	internal	same	function	same	function
opportunity	<empty></empty>	re-host	<empty></empty>	reduced	<empty></empty>				shift	external	increase	operations	increase	operations
<empty></empty>		<empty></empty>		increased					<empty></empty>	either	not-same	<empty></empty>	not-same	<empty></empty>
				<empty></empty>						<empty></empty>	<empty></empty>		<empty></empty>	
						USC Ility Label	USC-MIT Differences	MIT Ility Label						
				not-same		Changeability	Match	Changeability		either	not-same		not-same	
disturbnce	internal			same		Robustness	Shift vs. Disturbance	Robustness shift					same	
disturb, opp'y	internal			not-same		Adaptability	Match	Adaptability		internal	not-same		not-same	
disturb, opp'y	external			not-same		Modifiability	Just External (Internal = Adaptability)	Modifiability			not-same		not-same	
			form	not-same	form	Reconfigurability	Similar	Form Reconfigurability			same	form	not-same	form
disturb, opp'y		increase	scope	not-same	scope	Extensibility	Same - Also Scalability-Up	Extensibility		either	not-same		increase	
disturb, opp'y		decrease	scope	not-same	scope	Contractability	Not included - Also Scalability-Down	Scalability	Scalability		not-same		not-same	
disturb, opp'y			scope	same	scope	Versatility	Similar	Functional Versatility			same	form/ops	not-same	function
						Survivability	Robustness + Adaptability? Survivability		disturbance				same	
						Evolvability	Same as Changeability?	Evolvability	shift		not-same		not-same	
						Flexibility	External Adaptability? Flexibility			external	not-same		not-same	
						Agility	Focus on fix speed Agility				not-same		not-same	
						Reactivity	Focus on duration of fix needs Reactivity				not-same		not-same	1
		_	_										_	
disturbance		incease		same, increased		Resilience	Not specified	Operational Reconfigurability			same	operations	not-same	operations
defect	internal			same		Fault-Tolerance	Not specified	Operational Versatility	ity		same	form/fnct	not-same	operations
defect	internal			not-same		Self-repairability	Not specified	Substitutability			same	fnct/ops	not-same	form
defect	external					Repairability	Not specified	Value Robustness shift					same	
	external					Maintainability	Not specified Value Survivability		disturbance				same	
	internal			reduced		Graceful Degredation	Not specified	Active Robustness	shift		not-same		same	
disturb, opp'y		re-host	form	same	form	Portability	Not specified	Passive Robustness	shift		same		same	
						Exchangeability	Like Modifiability?	Classical Passive Robustness	shift	none	same		same	form



 Extended existing design and analysis toolset developed for and used by the Navy to enable addressal of set-based design





Wayne State Contributions

 System Engineering (SE) for Acquisition Qualities and Tradeoffs in Autonomy Enabled Military Systems (AEMS) with Machine Learning (ML) Applications for Manned-Unmanned Teaming (MUM-T)

Set-Based Design in Action 1

- In common practice, ML applications are designed to provide the "maximum likelihood" prediction. A single "best" point solution is selected, and propagated in the chain of ML modules.
- In both classification and regression problems, ML can provide the probability distribution of alternative results. In systems of cascading or composed ML modules, assessment of the distribution of answers may need to be propagated. Some answers may have low probability, but high cost of consequences. In real-time applications, at some point in time an option must be chosen or rejected because it will be too late to execute the action, a fork in the road.
- When one action is chosen, alternatives are eliminated. When time passes and it is too late for an action, that alternative is eliminated. All interpretations are maintained as long as they are possible. At any point in time, the is a best choice or maximum likelihood answer. If external events or new information require immediate action, this will be the choice. Otherwise, the alternative, conflicting, plans or interpretations can be maintained in parallel for *multiple hypothesis tracking* and *delayed differentiation*. This is Set-Based Design in action.

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- ("Multiple hypothesis tracking" and "delayed differentiation" and "Set-Based Design" are essentially synonyms from different academic domains.) The challenge in applying SBD is determining when to eliminate alternative interpretations.
- AEMS can be set up to mechanically execute the actions of a plan. These are simplistic systems. In military applications there are significant unknowns and uncertainties. The AEMS has the alternatives of
- Committing to a course of action based on the maximum likelihood interpretation, more-or-less automatic, mechanical execution of a prior plan with local adaptation to the situation
- Taking actions to obtain information to resolve ambiguity & uncertainty before committing to a course of action (i.e., experimentation or probing)
- Taking the immediate action or interpretation that delays commitment and maximizes the range of future choices, or Deciding that the AEMS is unable to resolve the ambiguity, and asks the handler/commander to decide
- These are the problems for the executive decision-making function, requiring input from the planning function.



- Maintainability and Technical Debt
 - Big-Data Analysis: Software Quality Understanding by Analysis of Abundant Data (SQUAAD)
 - -Successful Navy and NASA applications
 - **—Over 1.5 billion lines of open-source code**
 - -Developing private-cloud version for DoD applications (see poster)
- Velocity
 - -Parallel Agile process, code generation

Cost estimation

- -Working, calibrated COSYSMO 3.0
- -Gathering data to calibrate COCOMO III
- -Extensive survey and insights on cost of improving security (see poster)



Software Quality Understanding by Analysis of Abundant Data (SQUAAD)

> An automated cloud-based infrastructure to

- Retrieve a subject system's information from various sources (e.g., commit history and issue repository).
- Distribute hundreds of distinct revisions on multiple cloud instances, compile each revision, and run static/dynamic programming analysis techniques on it.
- Collect and interpret the artifacts generated by programming analysis techniques to extract quality attributes or calculate change.

A set of statistical analysis techniques tailored for understanding software quality evolution.

- Technical debt, such as frequency of code smell introduction or correlation between two quality attributes.
- Machine learning techniques, such as clustering developers based on their impact.

An extensible web interface to illustrate software evolution.



A Recent Experiment

Metrics						
Group	Abbr.	Tool	Description			
Basic	LC FN CS	SonarQube SonarQube FindBugs	Physical Lines excl. Whitespaces/Comments Functions Classes			
Code Quality	CX SM PD	SonarQube SonarQube PMD	Complexity (Number of Paths) Code Smells Empty Code, Naming, Braces, Import Statements, Coupling, Unused Code, Unnecessary, Design, Optimization, String and StringBuffer, Code Size			
Security	VL SG FG	SonarQube PMD FindBugs	Vulnerabilities Security Guidelines Malicious Code, Security			

Scale

Org.	Time Span	Sys.	Dev.	Rev.	MSLOC
	09/12- $12/17$	12	251	3683	34
▲	01/02-03/17	39	1102	20197	576
Google	08/08-01/18	17	402	11354	753
Total	01/02-01/18	68	1755	35234	1363

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Evolution of a Single Quality Attribute

- How a single quality attribute evolves.
- Two metrics
 - o Size (top)
 - Code Smells (bottom)
- One project
- ➤ 9 years

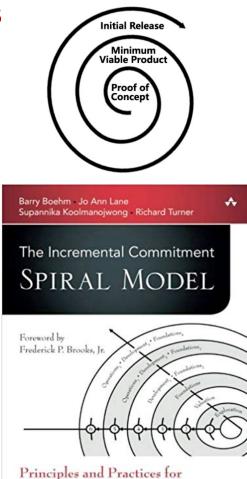






Get to market faster without sacrificing qua

- 3 phases: Proof of concept, MVP, Initial Release
 - -Each phase approximately a month long
 - Proof of concept uses prototyping to discover requirements, reduce risk
 - —MVP uses UML modeling, details sunny/rainy day scenarios, reduce technical debt
 - Initial Release focuses on acceptance testing, performance tuning, optimization, reduce hotfixes



Successful Systems and Software

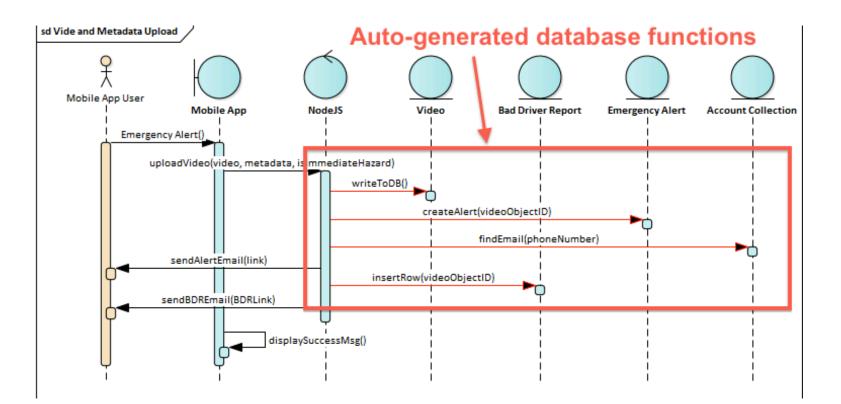


-Current status

- -2014-2015 Location Based Advertising (75 students)
 - Implemented commercially; discontinued due to low sales
- -2015 Picture Sharing (12 students)
 - o Experiment comparison with Architected Agile project
 - PA project faster, less effort; comparable performance
- -2016-2018 CarmaCam (75 students)
 - In LA-Metro experimental use for bus-lane monitoring
 - Several additional organizations, applications interested
- -2017-2018 TikiMan Go Game project (25 students)
 - Being prepared for commercial application



Database access code doesn't get written manually



in round numbers this might be 20-40% of your code November 19, 2019